

Dublin-Belfast Economic Corridor

For members of the Economic Development and Enterprise SPC

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Summary of DBEC Partnership project:

On behalf of the eight councils of the Dublin Belfast Economic Corridor, KPMG is supporting the partnership with a development plan, strategy, and action plan.

The overall strategic process is informed by extensive stakeholder consultation, data analysis, spatial analysis, and secondary research.

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Project overview

The DBEC project comprises three stages: Development Plan, Strategy and Action Plan.

Stage 1

Development Plan

- Board Governance
- Setup
- Resourcing
- KPIs
- Funding
- Cost
- Stakeholder consultations
- Thematic baseline review
 - R&D
 - Tourism and connectivity
 - Skills
 - Infrastructure
 - · Trade and investment

Stage 2

Strategy

- Vision development
- Baseline economic review
- SWOT analysis
- Stakeholder consultations
- Develop overall DBEC Strategy (2022-2030)
- Test and refine the strategy

Stage 3

Action Plan

- Development of action plan
- Project identification
- Stakeholder consultation review
- Examine financial/funding opportunities and approaches
- DBEC action plan
- Short list of projects



DBEC in a wider context

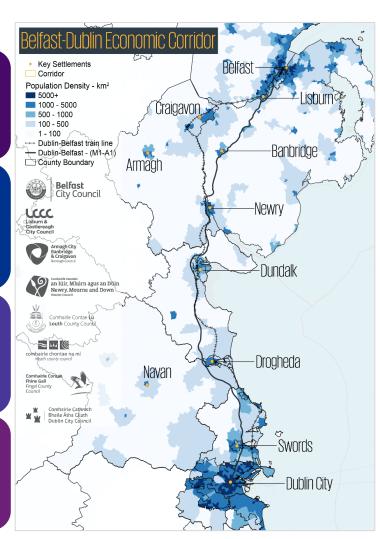
Council areas in NI

Belfast (~340,000) is the economic driver of the NI economy, with key strengths in a number of high growth sectors.

Lisburn & Castlereagh and their wider hinterland (~141,000) are ideally located as a gateway to Belfast, with direct access to the A1/M1 opening the area to multiple opportunities.

Armagh City, Banbridge and Craigavon and their hinterland (~210,000) comprise key settlements and enterprise bases (e.g. agri-food, manufacturing).

The Newry, Mourne & Down District Council area (~179,000) is an access point to/from NI/RoI and vice versa, and also includes freight access into NI through Warrenpoint Port.



Council areas in Rol

Louth County Council area (~129,000) located on the border, world class research centres and facilities at DkIT, particularly around ICT, Health & Ageing; Energy & Environment and Creative & Digital Arts.

Meath (~195,000) is Ireland's ancient capital with a number of historical hotspots. It has a number of key sectors for the region including, tourism, data centres, film industry, warehouse distributors, agriculture

Fingal (~296,000) plays strong supporting role to the Dublin City Gateway with the Dublin Enterprise Zone (DEZ) (~1500 hectares of land for primarily business activities.

Dublin City Council (~550,000), having over a quarter of the corridors population is represents the most sizeable share of the corridor's total population. Dublin has a number of key sectors promoting growth

Sources:





Evolution of DBEC

The DBEC concept has developed to grow and promote the region

improvements to the M1/A1 on the

Northern Ireland side to decreased

travel time between Dublin and

Belfast

1990s March 2021 2018 Medium-term: 2025-27 DBEC concept first Launch of the Consider wider funding streams available A network of the eight introduced in the 1990s redeveloped DBEC councils located along the over the medium-term and what additional corridor and two universities concept. Eight councils resources and projects can be brought release UU/DCU DBEC came together to work forward collectively on realising the report potential benefits of the corridor 1990s 2000s 2018 2021 **Short-term: 2022-24** Medium-term: 2025-27 Long-term: 2028-30 KPMG Short-term: 2022-24 Long-term: 2028-30 2000s 2021/2022 Throughout the 2000s, a number of **DBEC** development Set up of initial partnership Review strategic objectives/



plan, strategy and

action plan being

produced by KPMG

personnel (virtual, within one

Legal structure considerations

Seed other funding options for

or more councils)

establishment

areas of focus

be targeted

Consideration of different

sources of funding that should

Headcount roadmap for the partnership to grow further

Comparator corridors

There are a number of international economic corridors from which DBEC can draw learnings about corridor vision, set up, governance, resourcing, costs, and funding.

"By maximising the benefits of integration and cross-border dynamics, the Oresund Region will stand out as the most attractive and climate-smart region in Europe"

"To attract and grow quality businesses, and advocate for Greater Phoenix's competitiveness"

"To maximise the Arc's transformative economic potential" + Quantified sub-goal on doubling economic output by 2050

"To market the region to external audiences on why the Research Triangle Region is the best place to live and do business"



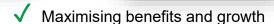


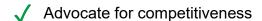




















- Attract and grow quality businesses
- Market the region







Themes

Objectives Set up Stakeholders

Consultation feedback

There is broad consensus amongst stakeholders that DBEC is a major opportunity, especially in skills, infrastructure, and R&D. Higher and more regionally balanced growth is a priority. Clarity on objectives, flexibility on short-term structure, and private sector involvement, emerge as key short-term actions.

"The first step when creating an economic corridor partnership is to have good advertising and establish good branding"

CEO of comparator economic corridor

"Projects undertaken by DBEC should be complementary with the aims of private sector representatives"

Private sector representative

"Tourism and promoting the region should be an early focus for DBEC" Council executive

"DBEC needs to have a key difference from other international corridors for it to market and promote to FDI"

CEO of comparator economic corridor

"If we were to start over we would adopt a bottom up approach instead of being top down" Comparator economic corridor "DBEC needs to have strong links with government departments and the private sector" Council executive

"Moving towards a separate secretariat should be near the border ideally but host has to be fully bought into" Council executive

"For the partnership to succeed there needs to be private sector champions to promote the partnerships and corridor"

CEO of comparator economic corridor

"The partnership is to be a joint voice for the region to lobby for infrastructure and other needs"

Council executive

"DBEC can be a local government network and can create a platform to share information" University Representative

> "Encourage the involvement of universities in the partnership to better align the training of skills and research needs for the corridor" CEO of comparator economic corridor

"Initially funded from local government with funding sources to be broadened within 1-3 years " Council executive

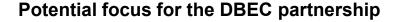
"For the 8 councils to have a focus in key areas such as; Sustainability, mobility labour force, green sector, tourism, etc" Private sector representative

Sources:

KPMG consultations



Indicative findings





- Advocate for cross-border infrastructure, develop initial business cases, prioritise investment in future infrastructure improvements e.g. rail, greenways, next generation energy network water, vertiport network
- Advocate for all-island skills policy and become the aggregator of skills coordination along corridor.
 Develop a regional workforce platform that meets the current and future demands of exporting companies
- Coordinate existing research centres for pan-corridor use (e.g. City Deal Regional Innovation Hubs, Fingal's accelerator centre, SFI centres, and the US-Ireland Research and Development Partnership)
- Leverage collective voice to secure funding from Shared Island, SEEUPB and private sector for a range of co-operative projects amongst corridor stakeholders to be put towards infrastructure, skill development and R&D projects
- Work with partner organisations (Government, semi-state, councils) to support key priorities and to achieve targets outlined in respective development plans
- Facilitate collaboration between local companies and foreign companies and connect them with business advisory services that provide peer-to-peer mentor, and organise regular educational workshops around opportunities, programmes, key issues of interest
- As part of annual reporting, publish an annual benchmarking report on the corridor's growth against peer corridors





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