## **Strategic Policy Committee**



Comhairle Cathrach Bhaile Átha Cliath Dublin City Council

## **Economic Development & Enterprise**

DRAFT Minutes of Meeting 23<sup>rd</sup> June 2020 Delivered Remotely via MS Teams

## **Members Present:**

Cllr Claire O'Connor (Chair), Dublin City Council;

Cllr. Rachael Batten, Dublin City Council;

Cllr. Danny Byrne, Dublin City Council;

Cllr. Donna Cooney, Dublin City Council;

Cllr. Mary Freehill, Dublin City Council;

Cllr. Nial Ring, Dublin City Council;

Cllr Patricia Roe, Dublin City Council;

Cllr Michael MacDonncha, Dublin City Council;

Natalie McGuinness, Dublin Chamber of Commerce;

Aiden Sweeney, Ibec;

Odran Reid, Northside Homecare Service;

Evanne Kilmurray, Inner City Enterprise (ICE), Sectoral Member (PPN Rep)

Dr Sarah Ingle, ACEI; Sectoral Member: Development Rep

## **Apologies:**

Cllr. Tara Deacy, Dublin City Council

## **Officials Present:**

Richard Shakespeare, Assistant Chief Executive Officer, Anthony Flynn, Executive Manager CRES, Greg Swift, Head of Enterprise & Economic Development, Dublin City Council, Mary MacSweeney, Deputy Head of Enterprise & Economic Development, Dublin City Council, Ciara O hAodha, Senior Economic Development Officer, Grainne Denning, Senior Enterprise Development Officer, International Relations Juliet Passmore, Economist, Nicola Graham, Smart Cities

Chair opened the meeting noting the first remote meeting of the working group and advised of the workings and protocol of remote meetings. Cllr Ring agreed to act as Deputy Chair, as a contingency plan if any technical problems arise.

Minutes of the previous meeting which took place on 11th February were agreed by Cllr. Freehill and seconded by Cllr. Batten.

## 2 Matters Arising

Cllr. Freehill requested clarification on Item 2A of the minutes in relation to clarification if negotiations have started with the Department of Finance on the development of the next European Funding Programme 2021 - 2027. Due to the nature on Remote meetings, it was agreed this would be covered in Item 8 below.

#### 3 Project – Your Dublin Your Voice – COVID 19 Survey Results

Juliet Passmore, Economist, Dublin City Council presented on the Your Dublin Your Voice COVID 19 Survey results which took place during 28th April – 8th May 2020. There were 1,110 respondents. The survey covered employment status of recipients, employment sectors, working from home, digital infrastructure, education (3rd level), connectivity, retail deliveries, change in behaviour, entertainment at home, learning & culture, community call, COVID19 worry scale, change in exercise, barometer, news and information services.

#### Comments, Feedback & questions:

The chair thanked Ms Passmore for her presentation. Cllr Ring commended Ms. Passmore on her presentation and excellent data content. Cllr Ring highlighted a Council question which has been submitted requesting clarification about the representation of population across Dublin within the panel. Cllr Ring also highlighted the level of service provided by Dublin City Council across the pandemic period and opportunities to promote the city council. Ms. Passmore provided clarification on the representation on the panel & clarity on proportionate representation in line with CSO data. It was highlighted Dublin is a very connected city with 95% of households connected to the internet in 2019 CSO data. Whilst there is discrepancies there, with age demographics with 99% of those under 29 frequently on internet, with 70% of those over 60s frequently on internet. Cllr MacDonncha also queried the demographics and advised he would have preferred to see more questions in relation to employment status & impact; along with respondents availing of health services, childcare, noting the sector most impacted by Covid are those not in a position to work from home and are in the retail, hospitality sector and may not have contributed to survey. Ms. Passmore confirmed the panel is open to all public and is recruited through advertisements, social media, newspapers etc and is open to anyone to join. The employment sectors were not captured but we can compare previous surveys & compare. Evanne Kilmurray commended the work on the survey and noted in terms of youth 52% of youth under 25 are unemployed and in relation to St. Pats there are significant enquiries and this is an issue for under 25s and would like to commend the work of the Council on city parks. Cllr Freehill queried the older respondents statistics and noted the isolation of the older population and requested micro level statistics on 2 speed city with people in different situations with digital skills and ensure we do not leave those behind. Inner city gap and need to reduce exclusion on digital sphere. If DCC could gather statistics to ensure more micro level statistics to track 2 speed city we are living in. Ms. Passmore advised the demographic statistics can be extracted from the survey and shared with members. Cllr O Connor thanked Ms. Passmore for her presentation and noted the numerous times the parks department have been commended for their work during the emergency period and noted the great work for Herbert Park also.

## 4 Policy – Dublin City Economic Recovery Strategy

Ciara O hAodha, Senior Economic Development Officer presented on the Dublin City Economic Recovery Strategy. In response to the fundamental impact of COVID19 across the city, an interdepartmental collaborative approach is in place for the Economic Recovery of the city. This discussion document is being developed in collaboration with other Departments across Dublin City Council and captures details of DCC led initiatives and interagency work. This live document highlights the work being completed and planned across DCC that is supporting the repairing, recovering and rebuilding the city and the return of citizens to cultural events and other activities in line with the easing of restrictions and government guidelines. The presentation centred around 5 areas for recovery under Financial, Sustainability, Collaboration, Diversification and Communications, focusing on interdepartmental projects across DCC and also interagency approach which DCC are both leading on and collaborating in.

#### Comments, Feedback & questions:

The chair thanked Ms O hAodha for her presentation and commended the Economic Development team, LEO team and all departments across the City Council for their work, dedication and flexibility during the emergency period. Cllr Rachel Batten queried the numbers of applications received for date and turn-around time for the Restart grant administered by the Finance Department. Richard Shakespeare confirmed 20% of rate payers had applied for the Restart grant and advised there have been significant marketing campaigns by central government and DCC to promote the initiative. There is a responsibility on businesses to apply as the LA have put all the tools in place to deal with large volume of applications. The turnaround time is between 1.5 - 2weeks with 3,200 applications received to date. Aidan Sweeney noted the quality of the presentation and highlighted there would be an ongoing engagement needed between the city council and central government in terms of pushing for government supports for restarting enterprise in the city. He noted the Restart grant was rushed through government with a lot of pressure on local government, without funding being available from central government. He noted the 3,200 applications was in line with the national figures but is 16% of rate payers within DCC, and believes there is a communication issue with information on grants available. IBEC has been vocal with SME campaign, notinh €15,000 equivalent in UK & Germany to get business open in other jurisdictions. He noted this will be a recession like no other & economy will reopen in stages & there will be restrictions going forward & rates will be inconsistent. There is a need to be looking at how liquidity for companies are there & believes DCC need to be vocal on what is needed in the July Stimulus package to support enterprise in city to continue. Richard Shakespeare highlighted the Local Government Management Agency (LGMA) and City & County Managers Association (CCMA) are actively examining the funding mechanisms for the local government sector, and noted a fundamental shift probably will have to take place, It was also noted, whilst DCC are the largest LA in the country, one of 31 which needs to lobby for government support for the sector ,DCC we are often overlooked even though DCC are at the front line of delivering most of the services that the vast majority of citizens enjoy. Odran Reid thanked Ms. O hAodha for the detailed presentation & noted how DCC have been commendable in their immediate interventions - small but very significant actions, especially the capacity to administer the high volume of applications and can see the difference it has made. Odran noted the difficulty is this will be with us for a long time & the city will be very different with a number of industries in trouble, and there is a need to look at what we want the city to look like post 2023. There is an element now of seeing a long term view for the city, as with potential large vacancies there will be a fundamental impact to the city finances with rates lost. Perhaps a push on the local government funding mechanism needs to be pushed to central government. The broadband challenge and speed up delivery of fibre optic will be vital to this city and development of city. Confidence will be critical to getting people and businesses back into the city centre. Finally Odran noted DCC should be commended on its fast & quick changes made. Cllr Cooney welcomed the mobility measures that are taking place across the city,

and requested if a map would be available to view. Cllr Cooney also queried the uptake and numbers of applications which have been submitted under the public realm initiative for extending seating onto footpaths; as she is aware of businesses who were not aware of the initiative. Ms. O hAodha highlighted the covid mobility team who have been set up and are working tirelessly to develop the mobility areas and zones across the city. They have developed a core urban village map of inner zones to the inner city. It was noted promotion of the public realm initiative has been completed via a marketing campaign and on social media. Cllr Freehill thanked Richard Shakespeare for his clarifications and queried if a gender breakdown could be provided for the grant applications. Greg Swift advised this would be possible for the Business Continuity Vouchers but advised the data could be skewed as it will be based on the applicants but may not be pure gender balanced. In previous meetings the gender balance has been provided for other grants and can be provided for the BCV also. Cllr MacDonncha thanked Ms. O hAodha for the comprehensive presentation and noted the extraordinary low statistic of 20% applications for the Restart Grant and noted even with all the marketing, businesses may be overwhelmed and may have missed it, and queried if clients could avail of the grant scheme even after the application date had closed. Cllr MacDonncha also highlighted the importance of highlighting the centrality of Dublin City Council in the recovery; and noted the impact on local government in the last recession which saw the sector the hardest hit. A concerted effort must be made to central government as it is unclear how central government will supplement local government. Hugely important that this is reflected in the recovery strategy that this is dependent on funding from central government. Richard Shakespeare noted non rates loss in order of €32 million to date. It is still unclear on the quantum of rates to be subvented back to the local government sector. Awaiting further derail on this from central government. Sector need to calculate how much the sector has spent n COVID measures & estimate how much will be spent on COVID19 up to year end. LGMA will make a case for the sector as a whole. Natalie McGuinness appreciated the presentation and the depth of work being carried out by the city council in such a short space of time. Ms. McGuinness queried the communication roadmap and the difficulty of getting message penetration in the market at the moment, and if there is a sequence of messaging for the Summer and what the focus of the message would be. It was noted the InThisTogether, Easing like Sunday morning and Shop Local campaigns worked very well. Ms. O hAodha advised, as part of the councils collaboration with Dublin Town on the Easing like Sunday morning campaign, there is a subcommittee on communications who meet weekly in getting the message out that Dublin is open for business and encouraging people back in, and details can be shared with the group as they progress.

# 5 Presentation – The Dublin – Belfast Economic Corridor: Current Profile, Potential in Recovery & Opportunities for Cooperation.

Deiric Ó Broin, DCU and Eoin Magennis, University of Ulster presented on the Dublin – Belfast Economic Corridor Final Report June 2020. Deiric opened the presentation by noting there are 2 other colleagues working on the report, Neale Blair and Jordana Corrigan but would not be in attendance today.Mr. Ó Broin provided an update on the development of the economic corridor from the 2014 local government reform providing a statutory competence for economic development for local government, regional development with the establishment in 2018 of the 8 local authorities along the corridor working together (Dublin City Council; Belfast

City Council; Newry, Mourne & North Down; Armagh, Banbridge & Craigavon; Lisburn & Castlereagh, Meath, Louth, and Fingal.) It was noted the principles of building a successful partnerships and ensure sustainable cooperation for collaboration and success. Eoin Magennis highlighted the developments on the completion of the report were being concluded when the first case of COVID19 on the island was being reported. There are a lot of strengths along the corridor and some of the report are moving beyond the corridor, key sector along the corridor were discussed, challenges and opportunities in the current COVID19 emergency period and also BREXIT. Two areas of cooperation are possible, firstly in promotion and secondly refreshed infrastructure (broadband & connectivity) along the corridor, along with clustering & knowledge transfer across the 8 local authorities.

#### Comments, Feedback & questions:

The chair thanked both Mr. O Broin and Mr. Magennis for the thought provoking and insightful presentation and the group welcome their input and appreciate this linkage. Odran Reid noted this is the best conceptual approach so far and welcomes the notion of a corridor. It was noted the need for definable action as part of a strategy and the idea of cross border is vital but BREXIT & COVID will have a significant impact and will be problematic for the development of the corridor. Cllr MacDonnacha thanked the presenters and noted the impact of COVID on the island, and that this initiative is hugely important. Cllr MacDonnacha queried if there is any standing group and political involvement in the groupings across the 8 Local Authorities? Cllr Cooney noted the inclusion of climate change & flood defence mitigation in the report and queried if there would be more elaboration on this and more benefits to climate action to encourage people to stay on the island to holiday particularly with the current COVID impact and transport improvements between Dublin & Belfast. Also queried if there was a cultural connect on the group and there is a strong link between culture & economy & whether there could be involvement from the cross border agencies. Aidan Sweeney emphasised COVID response, BREXIT and the increased impact on the corridor and what this might be and how this is articulated. In comparison with Belfast City, Aidan Sweeney advised Dublin City & Fingal have not yet developed a grand plan for Dublin and felt there is a need for a workshop for Dublin on the RSES, sustainable infrastructure and identify what does Dublin need & what is Dublin's vision as Belfast is ahead of the game here. The opportunity here is for Dublin to bring together economic, social and cultural entities together. Cllr Roe queried if any discussion or research has been done on suggestions has been made for moving Dublin port northwards which would free up additional land and creating another hub along the corridor between the two end points.

Cllr Freehill noted Dublin needs to drive this initiative more and has encouraged Dublin City Council and Belfast City Council to work together previously. Cllr Freehill also noted the implications of BREXIT and queried what do would be needed on both sides to ensure collaboration cross border.

#### Clarifications:

Mr. O Brien provided an overview of the governance of the group to date with Chief Executives of each local authorities meeting quarterly and Director of Services level meeting quarterly and have been a very positive development to date. Infrastructure developments is more about regularity and frequency rather than speed. Mr. Magennis reiterated the regularity service is more prudent than speed and Irish Rail and Translink are currently looking at this. This is evident in the transformation of the Dublin Cork rail service. Dublin Port was not discussed as part of this report or network. The cluster element is of interest, which could be driven at a research level and hope to see clusters developed. The corridor could lose sight and there could be more things to do; where we have come from and where we are headed to. InterTrade Ireland have done significant

work on what we have developed to date and what would be completed in response to COVID, and examining these will be key to driving this initiative forward.

#### Proposal:

Cllr Freehill proposed that the group would agree to progress the political action and develop political networking aspect of this group. Cllr MacDonnacha seconded this proposal and the Chair noted this would be an action item out of the group.

#### 6 Events: Summit Series 2020 – Recovery Strategy & Green Business

Mary MacSweeney advised on the summit series and how the Summit Series 2020 subject matter was agreed at the February SPC as Climate & Business – Sustainability in Business / Green Business. In response to the COVID19 economic crisis, the subject matter will be amended to the COVID19 Economic Recovery through Sustainability. It is proposed to host this event in November. Dependent on the reopening programme, it is envisaged to hold a physical event with a potential streaming element but will be in line with government guidelines at that time. This will be reviewed regularly in response to the reopening HSA guidelines. Updates will follow in the coming months.

## 7 Research: Dublin Economic Monitor – May Edition

The chair advised the DEM May edition was circulated on soft copy and that if anyone requested physical copies to direct all queries regarding DEM to Juliet Passmore.

#### 8. SPC Proposed Working Group Updates:

Mary MacSweeney provided an update on both SPC Working Groups

## a. Tourism, City Markets including Night Time Economy

Proposed working group held their initial scoping meeting to discuss proposed work programme on 9th June. This had been arranged for March but had to be postponed as a result of COVID19 government guidelines. An invitation has issued to Fáilte Ireland, requesting if they wish to nominate a person to join the group. The members will partake in a remote Night Time Economy Forum on 26th June, organised between Arts and The Economic Development Office and a member from Manchester advising on Night Time Economy over there. The next meeting of the proposed working group will take place on 8th July. Cllr Cooney thanked Mary and team for the actions so far on the Tourism, City Markets including Night Time Economy.

#### b. International Relations & EU Affairs

Mary MacSweeney advised the proposed working group held their initial scoping meeting to discuss proposed work programme on 3rd March. A review progress meeting was scheduled for April but was postponed as a result of COVID19 government guidelines. This review meeting was held on 18th June in review of the significant impact of COVID19 on international relations & European affairs. Eastern Midland Regional Assembly and European Investment Bank have been invited to present to the working group in July. Once they have received correspondence on availability they can finalise dates and go forward from there. It was noted Item 2A of the February SPC minutes was discussed at the proposed working group meetings on 3rd March and 18th June. Cllr Freehill requested that an International Relations & EU Affairs meeting be held in July.

It was advised all details will be formally considered and agreed at the next meeting of the Corporate Policy Group (CPG) meeting for both working groups on the 26th June 2020.

## 9. Economic Development & Enterprise Management Reports

## a. International Relations

Grainne Kelly gave a brief update to the committee she stated that all trips/delegations had been cancelled due to the global pandemic and also noted that the Chinese Ambassador donated 30,000 facemasks to DCC, which were being distributed by the store's manager to workers.

## b. Local Enterprise Office

Greg Swift updated on the LEO activity and noted the LEO has been providing services throughout the emergency period whilst working remotely to the business community. Greg noted many points were covered in Ciara O hAodha presentation but highlighted the large numbers of participants in training and mentoring programmes with 2,200 participants in online web training courses, already completing as many courses in the first 6 months of 2020 as were completed in 12 months last year. Business Continuity Vouchers and Trading Online Vouchers have received significant applications as part of the recovery mechanisms for businesses across the city. St. Stephens Green school won the National final for the Student Enterprise competition which saw 1600 school students were involved in Dublin City initiative.

## c. Dublin.ie

Mary MacSweeney advised of the team's involvement on the promotion to support local business which can be seen throughout the city and also the key learnings from Belfast and Limericks place brand.

## d. Economic Development Office

Mary MacSweeney advised on the ongoing work and mentioned in particular the Enterprise challenge and Green waste initiatives.

## e. Smart Dublin and Smart Cities

Nicola Graham gave an update on Smart Dublin and Smart Cities ongoing work and multiple projects. A new tourism collaboration with Fáilte Ireland is in its final stages of agreement, which will assist the tourism sector in the COVID19 recovery.

## Comments, Feedback & questions:

Cllr Cooney requested on the accessibility and future arrangements of remote working spaces. Greg Swift advised remote working is evolving especially during these times; the GEC, SPADE and co working spaces are closed at moment due to Covid 19, but hopefully further scope to open up more hubs in the future, and the team are looking at a feasibility study on remote working also.

## 10. Any Other Business

It was noted the next meeting date has changed from original Agenda as physical venue availability is required. This will be a physical meeting with social distancing requirements implemented.

Action	items	for	Progression:	
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Agenda Item:	Action:	Responsibility:
3.	Your Dublin Your Voice – Juliet Passmore to follow up with break down of demographics for ClIr Freehill and ClIr Ring on over 65's on panel/survey respondents	JP
3.	Forward positive comments on Parks to Les Moore – St Annes, Herbert Park, the Basin	MMac
4.	Clarification on volume of applications received for the Public Realm Initiative on Pedestrian areas	СО
4.	Circulate details on covid mobility programme	CO
4.	Gender Break down sought for applicants for Business Continuity Vouchers	GS
4.	Re-start Grant – RS to ask KQ for % breakdown of rate payers that have applied – 20%/16%	RS
5.	Forward a copy of the Dublin Belfast Economic Corridor – UU/DCU report to members of the SPC	CO
5.	Propose that the Dublin Belfast Economic Corridor develops political engagement with Councillor representatives	Chair
8.	Arrange Working Group meeting for July for International Relations and EU Affairs Group	CO