



Multi Annual Work Programme of the Finance SPC 2019 to 2024

Item	Issue	Priority
1	The Finance SPC will examine how changing retailing and digital trends might impact on DCC and consider policy recommendations that would secure the best outcome for Dublin City.	
2	This committee will gain an understanding of the Local Government Rates and Other Matters Act 2019, including opportunities and threads it presents to DCC.	
3	This committee will make contributions to the development of rating policy regarding environmental factors and will recommend policies to assist businesses.	
4	This committee will develop and support a campaign for sustainable local government funding, involving stakeholders across the local government sector and business.	
5	As appropriate to the committee's scope, the committee will, as a work programme item, review NOAC reports and make policy recommendations when necessary.	
6	The committee will develop clear unambiguous communication to services users on DCC's resource allocation.	
7	The SPC will consider monitoring systems for legislation going through the Dail.	
8	The Finance SPC will periodically review, as a work programme item, all debt areas including Commercial Rates, housing rents, housing loans, development contributions and government debtors.	
9	The SPC will receive presentations, as a work programme item, of reports on high level efficiency reviews in either Dublin City Council or Dublin local authorities in general.	
10	The SPC will monitor the development of information sharing initiatives and inter local authority networks.	
11	This committee will, consider the feasibility of the introduction of participatory budgeting on a pilot basis.	
12	This committee will, as a work programme item, examine opportunities to implement social based procurement related initiatives.	
13	The SPC will examine regeneration financing options.	
14	The SPC will propose to Government the supporting framework for the introduction of a transient visitor levy (TVL) should be provided	
15	The SPC will examine the feasibility of using crowdfunding for DCC capital projects opportunities and aligning crowd funded projects to social enterprise opportunities.	



Item 1

The Finance SPC will examine how changing retailing and digital trends might impact on DCC and consider policy recommendations that would secure the best outcome for Dublin City.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Consideration of the CCMA Research re Impact on e-Retailing on Local Authorities	IBEC CCMA
Objective 5: Sustainable local government funding	Hold a joint meeting with the Economic Development and Enterprise SPC to consider useful actions for DCC	Dublin Chamber of Commerce
Objective 6: Community Development	Make policy recommendations to the City Council on e-retailing opportunities and the physical trading environment	Dublin Docklands Forum Economic Development & Enterprise SPC Economic Development Department
Item specific Objective: to maximise e-retailing trading opportunities and support adaptations of the physical trading environment to meet emerging demand patterns		



Item 2

This committee will gain an understanding of the Local Government Rates and Other Matters Act 2019, including opportunities and threads it presents to DCC.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Presentation of aspects of rating legislation as enacted. This may involve multiple presentations as very little of the legislation is in place to date. Make policy recommendations to the City Council on the application of the measures provided in the new Act.	IBEC
Objective 5: Sustainable local government funding		CCMA Dublin Chamber of Commerce Dublin Docklands Forum Valuation Office DoHP&LG
Item specific Objective: to secure an understanding of the impact of the new rating legislation on Dublin City both from the perspective of the elected member and the business community		



Item 3

This committee will make contributions to the development of rating policy regarding environmental factors and will recommend policies to assist businesses.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Presentation of proposals Consultation and engagement with Business groups Make policy recommendations to the City Council relating to potential changes for DCC and businesses	IBEC
Objective 5: Sustainable local government funding		CCMA
Objective 6: Community Development		Dublin Chamber of Commerce Dublin Docklands Forum Valuation Office DoHP&LG Sustainable Energy Authority of Ireland Codema Environment and Transportation Department
Item specific Objective: to influence and contribute the debate and outcome of rating policy regarding Climate Change and environmental factors so that businesses have a clear understanding of the new changes and Dublin City progresses an environmental agenda.		

Item 4

This committee will develop and support a campaign for sustainable local government funding, involving stakeholders across the local government sector and business.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Convene a seminar to debate local government funding Carry out a public consultation process Presentation of outcome of seminar and consultation	IBEC ICTU CCMA
Objective 5: Sustainable local government funding	Make policy recommendations to the City Council relating to changes sought in government policy	Dublin Chamber of Commerce Dublin Docklands Forum DoHP&LG Universities Other Dublin Local Authorities
Item specific objective: to raise the profile and understanding of a sustainable funding model to support local government services, articulating the needs of Dublin City, alongside those of rural authorities.		



Item 5

As appropriate to the committee's scope, the committee will, as a work programme item, review NOAC reports and make policy recommendations when necessary and relevant.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Develop an understanding of the work programme of DCC's Audit Committee with regard to NOAC reports Receive presentations on service issues addressed in NOAC reports which the SPC wishes to focus on	Audit Committee Operational Departments Internal Audit Unit
Objective 3: Securing quality of service and value for money	Make policy recommendations when appropriate to the City Council relating to issues raised in NOAC reports	
Item specific objective: to explore further issues raised in NOAC reports to improve the efficiency of DCC services		

Item 6

The committee will develop clear unambiguous communication to services users on DCC's resource allocation.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Development of a working group within the Council to develop this agenda item	All Departments
Objective 3: Securing quality of service and value for money		
Objective 6: Community Development		
Item specific objective: to provide clear communication on DCC's resource allocation to build trust and strengthen transparency		

Item 7

The SPC will consider monitoring systems for legislation going through the Dáil

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	<p>Establish the practice 'as is' and agree the required 'to be' practice</p> <p>Gain an understanding of options available</p> <p>Make a policy recommendation to the City Council of a monitoring system for legislation coming through the Dáil</p>	<p>Chief Executive's Department</p> <p>CCMA</p> <p>Other Local Authorities</p> <p>Houses of the Oireachtas</p> <p>IS Department</p>
<p>Item Specific Objective: to ensure that the SPC and City Council are fully informed of forthcoming legislative changes</p>		



Item 8

The Finance SPC will periodically review, as a work programme item, all debt areas including Commercial Rates, housing rents, housing loans, development contributions and government debtors.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review of Year End Debtors Collection Review of Year End Rates Collection Review of any specific debt collection in detail	All income raising Departments
Objective 2: Review of collection of debts due to Dublin City Council	Make policy recommendations to the City Council on debt collection measures	
Item specific Objective: to ensure that the SPC is satisfied that all debts are collected promptly and in full		



Item 9

The SPC will receive presentations, as a work programme item, of reports on high level efficiency reviews in either Dublin City Council or Dublin local authorities in general.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Development of an information sharing network across the Dublin local authorities Review reports of the Transformation Unit as relevant	Transformation Unit CCMA Dublin Local Authorities
Objective 3: Securing quality of service and value for money		
Item specific objective: to support efficiency gains in DCC		



Item 10

The SPC will monitor the development of information sharing initiatives and inter local authority networks

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review existing information sharing channels and networks Consider mechanisms to improve efficacy of information sharing	All DCC Departments All Local Authorities CCMA
Objective 3: Securing quality of service and value for money		
Item specific Objective : to be fully aware of developments in other local authorities which may be beneficial to DCC		



Item 11

This Committee will, consider the feasibility of the introduction of participatory budgeting on a pilot basis.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review practice in other local authorities and jurisdictions Develop working group with Area Managers and Area Committees Consider outcome of working group Make policy recommendation to the City Council on the appropriate use of participatory budgeting	Other local authorities in Ireland and elsewhere Area Managers Area Committees
Objective 3: Securing quality of service and value for money		
Objective 6: Community Development		
Item Specific Objective: to increase engagement with and strengthen the democratic process		

Item 12

This committee will, as a work programme item, examine opportunities to implement social based procurement related initiatives.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 3: Securing quality of service and value for money	Gain an understanding of the options available as social based procurement related initiatives Trial options on a pilot basis where possible Make policy recommendations to the City Council on the use of social based procurement related initiatives	Central Procurement Unit OGP All DCC Departments
Objective 4: Promote social and economic prosperity		
Objective 5: Sustainable local government funding		
Objective 6: Community Development		
Item Specific Objective: to maximise the social content of procurement		



Item 13

The SPC will examine regeneration financing options.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 3: Securing quality of service and value for money	Identify regeneration options Consider the Business Case for each option	EIB Council of Europe Development Bank
Objective 4: Promote social and economic prosperity	Review financing options Make a policy recommendation to the City Council on the use financing of regeneration projects	HFA DoHP&LG
Objective 5: Sustainable local government funding		Economic and Development SPC
Objective 6: Community Development		Economic Development Department



Item 14

The SPC will propose to Government the supporting framework for the introduction of a Transient Visitor Levy (TVL) should be provided

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Gain an understanding of the process undertaken recently by Edinburgh City Council and the Scottish Government Conduct a public consultation / market research exercise to establish the support for a Transient Visitor Levy (TVL)	DoHP&LG Edinburgh City Council IBEC
Objective 5: Sustainable local government funding	Engage with interested stakeholders Make a policy recommendation to the City Council on the appropriate model of TVL for Dublin and also the required legislative change required	Dublin Chamber of Commerce Dublin Docklands Authority Fáilte Ireland Irish Hotel Federation Other Dublin Local Authorities
Item Specific Objective: to ensure that feasibility of the implementation of a Transient Visitor Levy is fully explored and that a workable model is developed which will contribute to and support the tourism industry in Dublin		

Item 15

The SPC will examine the feasibility of using crowdfunding for DCC capital projects opportunities and aligning crowd funded projects to social enterprise opportunities.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Gain an understanding of successes and failures with crowdfunding by other public bodies	UK Local Authorities who have used crowdfunding
Objective 5: Sustainable local government funding	Conduct a public consultation / market research exercise to establish the likely participation in a crowdfunding initiative	Crowdfunding platforms Social Enterprise Operators
Objective 6: Community Development	Make a policy recommendation to the City Council on the appropriate use of crowdfunding as a funding stream Initiate a pilot crowdfunding project	Dublin City LEO CRES Department
Item specific Objective: to ensure that Dublin City Council makes maximum advantage of all funding options and in doing so supports social enterprise initiatives		