



November 2019

To each member of the Climate Action, Environment and Energy Strategic Policy Committee

Dublin City Council Corporate Plan 2020 – 2024: Update on progress

The Corporate Plan serves as the local authority's strategic framework for action linking key elements such as policy, the organisation, operational activity, governance and performance.

The Plan must be drafted in accordance with the Local Government Act 2001 and the Local Government Reform Act 2014. In August 2019, the Department of Housing, Planning and Local Government issued *Guidelines for Local Authorities in the preparation of Corporate Plans for 2019 – 2024*. The Plan must be adopted by the City Council, with or without amendments, within 6 months of the Annual City Council meeting unless otherwise agreed by the City Council.

It is the role of the Chief Executive to prepare the Corporate Plan in consultation with the Corporate Policy Group (CPG) and to provide for the preparation of the Plan and for its consideration by the CPG.

The Corporate Plan should be developed using be an organisation-wide, strategic approach involving:

- The Corporate Policy Group, Elected Members, Strategic Policy Committees and the Local Community Development Committee
- Staff at all levels and across service areas
- Public Participation Network and any established economic fora

The Plan should:

- Set out the operating environment and take account of obligations under other relevant national, regional or local policy obligations
- Include a limited number of strategic goals, priorities, the key delivery or supporting strategies and relevant high level performance measures
- Address cross-cutting issues such as social inclusion, equality, human rights, climate action, sustainable development and leadership
- Be in line with obligations under the Public Sector Equality and Human Rights Duty
- Identify the human and financial resources required to achieve the Plan's objectives
- Link directly to the Annual Service Delivery Plan where more detailed actions and performance measures are included

Development of the Corporate Plan to date has involved:

- ✓ Monthly briefing to the Corporate Policy Group (August to date)
- ✓ Briefing to Strategic Policy Committees and the Local Community Development Committee

- ✓ Four workshops to identify Goals and Priority Objectives with Elected Members, Senior Management and staff from across Departments (approximately 115 attendees in total)
- ✓ Staff survey – 659 complete responses
- ✓ Your Dublin, Your Voice and Public Participation Network (PPN) survey – 802 responses from the general public and 76 responses from PPN members

Alignment with UN Sustainable Development Goals:

- ✓ Mapped 30 statutory and corporate plans and policies to show areas of high, moderate and low contribution to the 17 Sustainable Development Goals (SDG)
- ✓ One of first Irish local authorities to do this. Other state bodies and international cities adopting same approach
- ✓ Will align Corporate Plan 2020 – 2024 goals and priorities to the relevant SDGs

High Contribution	6 CLEAN WATER AND SANITATION	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	13 CLIMATE ACTION	14 LIFE BELOW WATER	15 LIFE ON LAND
Moderate Contribution	1 NO POVERTY	3 GOOD HEALTH AND WELL-BEING	12 RESPONSIBLE CONSUMPTION AND PRODUCTION					
Low Contribution	2 ZERO HUNGER	4 QUALITY EDUCATION	5 GENDER EQUALITY	7 AFFORDABLE AND CLEAN ENERGY	16 PEACE AND JUSTICE STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS		

Principles for staff and public consultation:

- Collaboration
- Forward looking
- Innovation
- Sustainability
- Commitment to public service
- Leadership
- Equality
- Ambition
- Agility and resilience
- Digital first
- Accountability

Proposed Goals:

- to work towards achieving a green, low carbon city
- to build safe, thriving neighbourhoods
- to continue to grow a strong, diverse economy
- to promote compact growth with connected infrastructure
- to support and engage active, inclusive communities
- to sustain a vibrant cultural life
- to become a more responsive, innovative City Council

Next steps:

- Map the Corporate Plan goals and priorities against the UN Sustainable Development Goals
- Compile supporting strategies under each of the Goals and Priority Objectives

- Circulate draft Corporate Plan to Elected Members for consideration

Eileen Quinlivan
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